

## BIOGRAPHIES

### Showcase Roundtable: Gas/Electric Integration Issues in the PJM Footprint

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#### KEYNOTE SPEAKERS

##### **Commissioner Cheryl A. LaFleur**

*Federal Energy Regulatory Commission*



Cheryl LaFleur was nominated by President Obama and confirmed as a member of the Federal Energy Regulatory Commission in 2010. In 2014, she was confirmed for a second term that ends in 2019. She served as Acting Chairman of the agency from November 2013 to July 2014 and then as Chairman from July 2014 until April 2015.

Cheryl has more than 20 years' experience as a leader in the electric and natural gas industry. She served as executive vice president and acting CEO of National Grid USA, responsible for the delivery of electricity to 3.4 million customers in the Northeast.

Cheryl began her career as an attorney at Ropes and Gray in Boston. She has a J.D. from Harvard Law School and an A.B. from Princeton University. A native of Massachusetts, she is married to William Kuncik, a retired attorney, and they are the parents of two grown children.

##### **Andrew L. Ott**

*PJM Interconnection*



Andrew Ott is the president and CEO of PJM Interconnection, the largest power grid in North America and the largest electricity market in the world. At PJM for over 18 years, he was previously responsible for executive oversight of PJM market operations, market strategy, member training, state relations, customer Relations and performance compliance. In that role, he was responsible for implementation of the PJM wholesale electricity markets, including Locational Marginal Pricing, Financial Transmission Rights, Day-Ahead Energy Market and Capacity Market systems.

Andy has extensive experience in energy market restructuring, including electricity market design and implementation issues, and in power-system engineering applications. He serves as Chair of CIGRE (International Council on Large Electric Systems) Study Committee C5, on Electricity Markets and Regulation.

Prior to joining PJM, Andy worked for GPU, Inc. in transmission planning and operations. He received a BS in electrical engineering from Penn State and a Masters in applied statistics from Villanova. Andy is an IEEE Fellow.

##### **Richard L. Levitan**

*Levitan & Associates*



Richard L. Levitan, President of Levitan & Associates Inc., leads the firm's advisory services in the areas of gas/electric interdependency assessment, power plant valuation, wholesale power procurement, and gas transportation management. He advises regulatory commissions on diverse matters pertaining to resource planning and procurement.

In his 36 years of industry experience in finance, regulation, and wholesale market analysis, Rich has managed gas pipeline adequacy and storage deliverability studies for Independent System Operators across the Eastern Interconnection, as well as for utilities, pipelines, and storage companies. He has also testified many times at FERC and before state and provincial regulatory commissions.

Prior to establishing Levitan & Associates in 1989, Rich was a consultant at Stone & Webster Management Consultants, Inc. He received his B.A. from Cornell, and his Masters from Harvard, where he specialized in Energy Economics.

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#### STAKEHOLDER PERSPECTIVES PANEL

**Neal A. Fitch**  
*NRG Energy*

Neal Fitch is Senior Director, Regulatory Affairs for NRG Energy where he is responsible for PJM-related regulatory matters for NRG's wholesale, retail, and renewable interests.

NRG can generate over 50,000 megawatts from solar, wind, fossil, and nuclear. The company and its subsidiaries serve customers in all 50 states and the District of Columbia.

Since joining Reliant Energy (a NRG predecessor) in 2001, Neal has held numerous regulatory roles dealing with competitive wholesale and retail market design issues across multiple markets, including PJM, MISO, NYISO, ISO-NE, and ERCOT.

Previously, Neal was a Regulatory Analyst for the Kentucky Public Service Commission. He holds a BA in Economics from the University of Kentucky.

**Stanley G. Chapman, III**  
*Columbia Pipeline*



Stan Chapman serves as Columbia Pipeline Group's EVP and Chief Commercial Officer. In this role, he is responsible for all regulated commercial operations, which includes marketing, business development, gas control, storage, customer service, rates and regulatory affairs, and strategy for Columbia Gas Transmission, Columbia Gulf Transmission, and Crossroads Pipeline.

Before joining CPG, Stan served as Vice President of Marketing, Business Development and Asset Optimization at the El Paso Pipeline Group, where he successfully directed the investment of growth capital related to new expansion projects in the Marcellus and Utica supply basins, and led the successful settlement of rate cases pending before FERC. He worked in a variety of positions at El Paso (and its predecessor, Tenneco Energy) for over two decades.

Stan earned a B.S. degree in Economics from Texas A&M, and an M.B.A from the University of St. Thomas. He is a past board member of the Northeast Gas Association, and previously served on the Executive Committee of the Society of Gas Lighting and the Steering Committee for the College of Liberal Arts at Texas A&M.

**Dan Griffiths**  
*PJM States*



Dan Griffiths is Executive Director of the Consumer Advocates of the PJM States (CAPS), the statutory agencies in each PJM member state and the District of Columbia that represent over 61 million retail customers in utility regulatory matters.

Dan is also a Consultant with Sustainable Futures Communications, where he advises clients about opportunities in state solar energy projects, legislation and rules affecting natural gas drilling, and formerly, on PJM initiatives.

Previously, Dan was the Director of the Pennsylvania Energy Office, where he was responsible for managing state energy policies and grant programs, economic development initiatives related to energy, and the energy aspects of Pennsylvania's emergency management operations. Prior to this, he served as an Analyst for the Pennsylvania Office of the Consumer Advocate and, before that, in various positions at the Pennsylvania PUC.

Dan earned his BA at Lehigh University and did graduate work at Penn State.

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#### STAKEHOLDER PERSPECTIVES PANEL (CONTINUED)

**William Berg**

*Exelon Corporation*

Bill Berg is Vice President of Wholesale Market Development for Exelon Corporation. In this capacity, he is responsible for aligning wholesale policy development and advocacy in all competitive wholesale electricity markets in which Exelon is engaged (PJM, ISO New England, Electric Reliability Council of Texas, Southwest Power Pool, Midcontinent Independent System Operator, and New York Independent System Operator) with Exelon's business strategy. Bill works closely with the various business units within Exelon to understand the business needs of the Corporation. Bill has worked in the electric power industry for 23 years.

He holds a BA in Business Administration with a Minor in Economics from Lenoir-Rhyne University and a Master of Arts in Applied Economics from the University of Central Florida.

**Michael J. Kormos**

*PJM Interconnection*



Michael Kormos is Executive Vice President & Chief Operations Officer at PJM Interconnection, where he is responsible for system operations, system planning, state and member services, and the corporate compliance functions. Previously, Mike served as Executive Vice President-Operations and in a variety of senior management and engineering positions in the Operations Division. He was responsible for the oversight of the day-to-day operations and implementation of Locational Marginal Pricing and the new market structures.

Mike is a current member of the Executive Committee of the Eastern Interconnection Planning Collaborative (EIPC), and serves on the Board of Directors for the Eastern Interconnection Data Sharing Network (EIDSN). He is a past member of the Operating Committee for the North American Electric Reliability Corporation (NERC), the Board of Directors for the ReliabilityFirst Corporation (RFC), and the Industry Leaders Council for the Consortium for Electric Reliability Technology Solutions (CERTS).

Mike earned a BS in electrical engineering from Drexel and an MBA from Villanova.

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**Welcoming Remarks:** Dean Marilyn Jordan Taylor, *PennDesign*

**Moderator:** Dr. Jonathan Raab, *Raab Associates, Ltd.*

#### Dean Marilyn Jordan Taylor

*PennDesign*



Marilyn Jordan Taylor became the Paley Professor and Dean of the School of Design at the University of Pennsylvania in 2008. Dean Taylor was Partner in Charge of the Urban Design and Planning Practice at Skidmore Owings & Merrill LLP and the first woman to serve as Chairman there. In addition to over 35 years at Skidmore Owings & Merrill, she was both the first architect and the first woman to serve as chairman (2005-07) of the Urban Land Institute, a non-profit research and educational institution, where she championed a renewed focus on cities, sustainable communities, and infrastructure investment. Dean Taylor has served as a member of The Partnership for New York City, president of the American Institute of Architects (NYC Chapter), visiting professor at the Harvard Graduate School of Design, and as one of the founding members of the New York New Visions Design and Planning Coalition, the design, planning, and real estate communities' unprecedented response to the events of 9/11. She also serves on the Advisory Board of the Penn Institute for Urban Research. After graduating from Radcliffe College in 1969, Dean Taylor attended the MIT Graduate School of Architecture (1969-70), and received her M. Arch in 1974 from the University of California, Berkeley.

#### Jonathan Raab

*Raab Associates*



Dr. Jonathan Raab is President of Raab Associates, Ltd, a Boston-based consulting and dispute resolution firm now in its 25th year. An experienced mediator, facilitator, consultant, and trainer, he is a national leader in applying consensus-building processes to energy, environmental, and regulatory issues. Some of the major stakeholder processes he's designed and facilitated include: the Regional Greenhouse Gas Initiative (RGGI), the New England Demand Response Initiative (NEDRI), PJM's and MISO's stakeholder process redesigns, Grid Modernization in Massachusetts, market rules in Alberta, the Energy Plan for Tennessee, and the greenhouse gas planning processes for Boston, Maine, and Rhode Island (which was awarded EPA's Climate Protection Award in 2005). He has also run stakeholder processes for U.S. DOE, U.S. Fish & Wildlife, and U.S. EPA.

For the past 20 years, Raab Associates has managed and moderated the New England Electricity Restructuring Roundtable, a bimonthly energy policy forum that regularly draws hundreds of participants and online viewers.

Prior to founding Raab Associates, Dr. Raab was Assistant Director of the Electric Power Division at the Massachusetts Department of Public Utilities. He is the author of the seminal book, *Using Consensus Building to Improve Utility Regulation*, and is on the dispute resolution rosters of PJM, the US EPA, and the US Institute for Environmental Conflict Resolution. He holds a Ph.D. from MIT in Energy/Environmental Policy and Resource Economics, and an M.S. from Stanford in Civil Engineering.

Dr. Raab has taught at the University of Oregon, Stanford, UMass (Boston) and MIT.